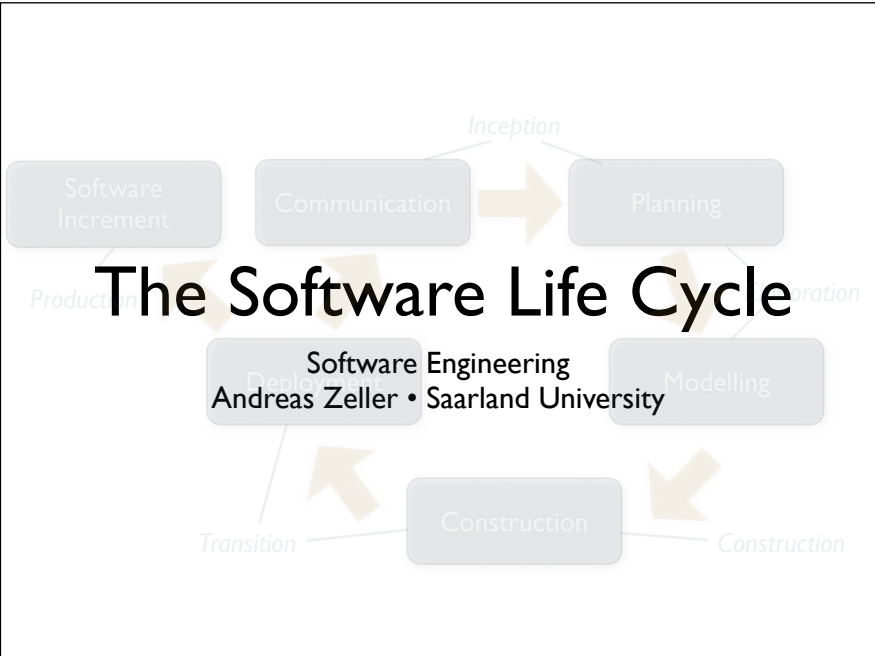




# Select Projects

Thursday, 18:00 – Monday, 12:00

Project preferences	NO!	no	.	yes	YES!
Advanced Automatic Repository Creation for Redmine:	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
APes: Reports and Visualization:	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>
BugEx Online:	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
BugEclipse (BugEx Eclipse Plugin):	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Buy one, pay one: Type-checks to enforce resource-aware policies on cryptographic protocols:	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Cognitive Load: Data composition:	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
Database for Lipid Imaging Mass Spectrometry Data:	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Database Systems Benchmark Running Framework:	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Dynamic MapReduce Cluster Management Tool:	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Graph Editor for Syntactic and Semantic Annotation of Natural Languages:	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>
HBKaas: Visual arts scheduling software:	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
I, Librarian: Better management of meta-information:	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Increasing Software Quality: Integrating High Quality Assertion Support in Eclipse:	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Integration of Robotic Mapping in the MFTI project with Google maps:	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Making statistical queries on databases safe: Type-checking for differential privacy:	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Markerless Motion Capture: Meta-data and more:	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Meakite: Integrating the concept of non-essential changes:	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Open3dMap: Crowd-sourced peer-to-peer 3d mapping:	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>



## A Software Crisis

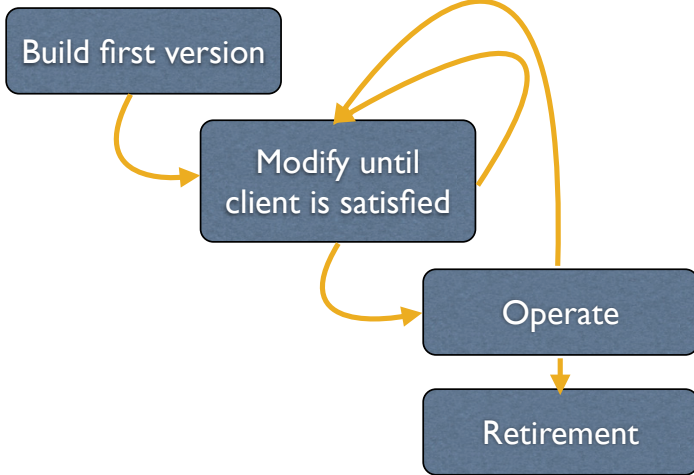


## Denver International Airport (DIA)

Construction started in 1989 • 53 sq miles  
 • Planned: 1.7 bio USD costs, opening 1993

# Code and Fix

(1950–)



## Code and Fix: Issues

- No process steps – no specs, docs, tests...
- No separation of concerns – no teamwork
- No way to deal with complexity

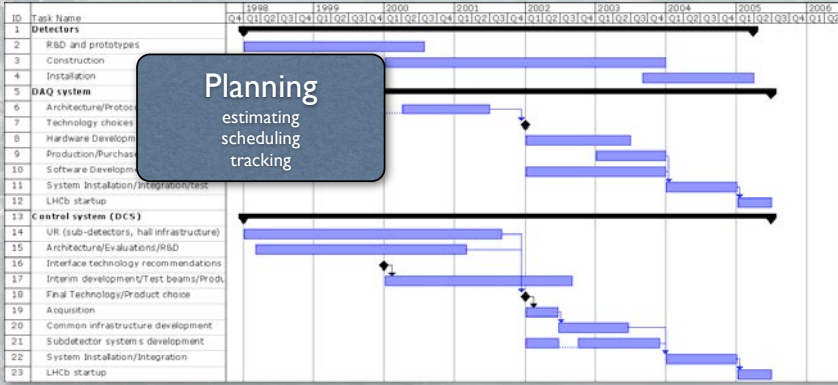
## Code and Fix



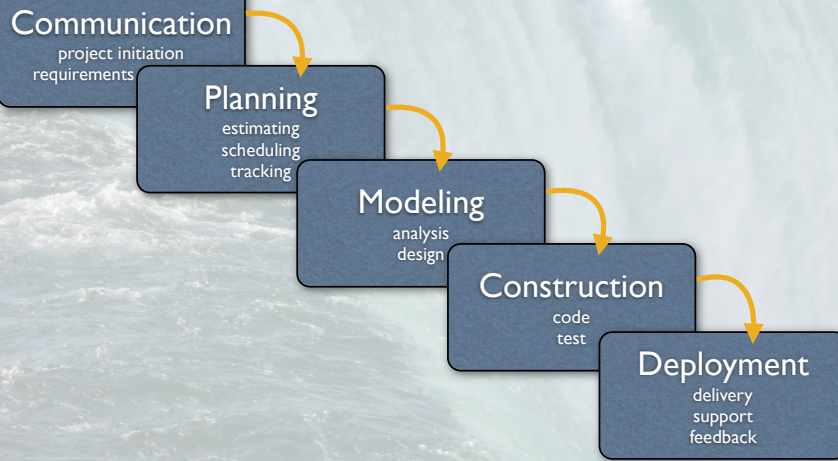




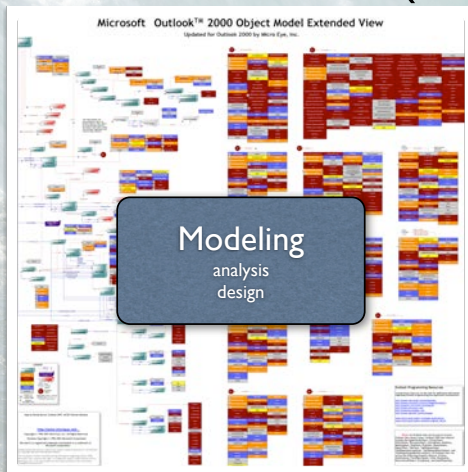
# Planning



# Waterfall Model (1968)



# Waterfall Model (1968)









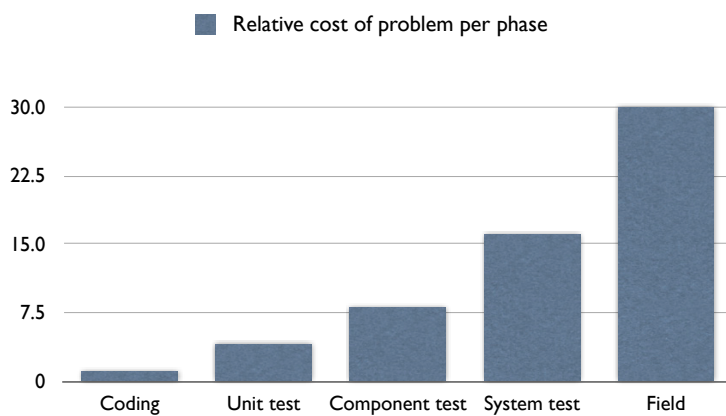


# Boehm's first law

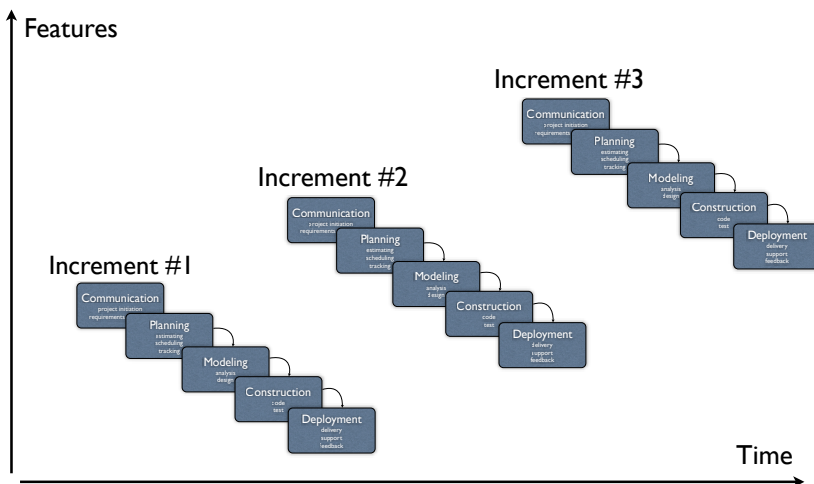
Errors are most frequent during *requirements* and *design* activities and are the more expensive the later they are removed.

This and other laws are found in Endres/Rombach: Handbook of Software and Systems Engineering. Evidence: Several studies before 1974

# Problem Cost



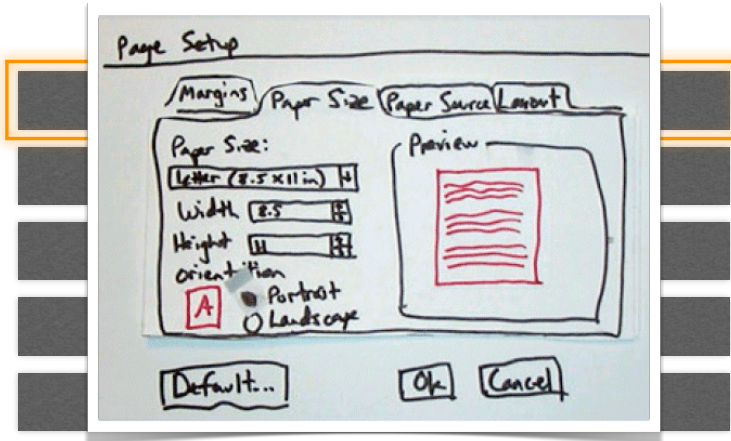
# Incremental Model







# Horizontal Prototype



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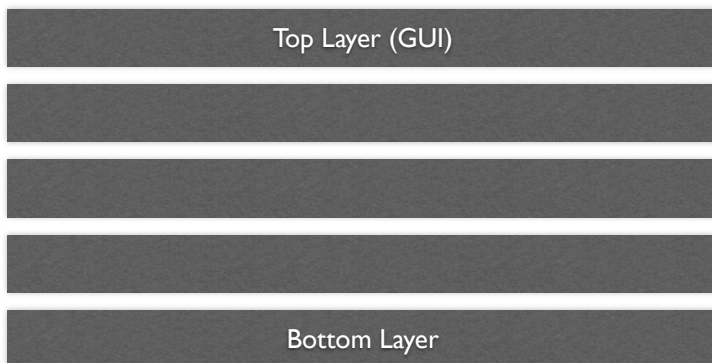
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# Prototypes



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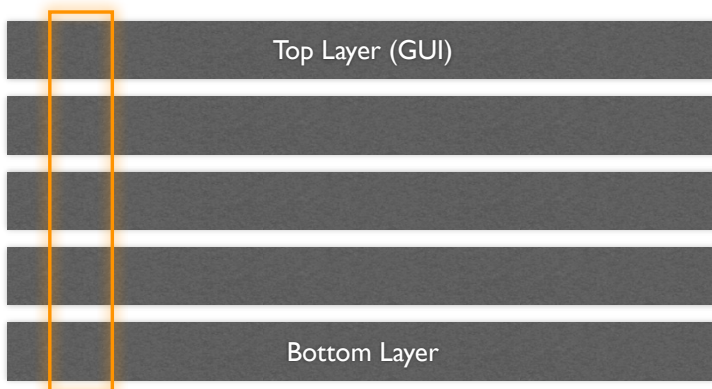
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# Vertical Prototype



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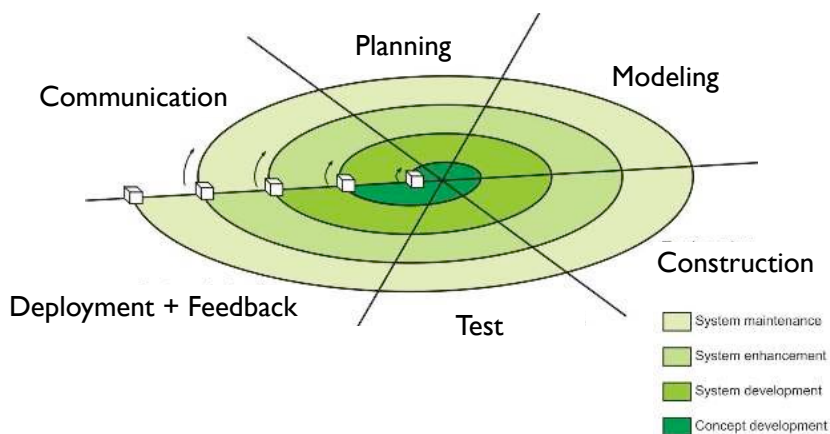
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# Prototypes

- A *horizontal prototype* tests a particular *layer* (typically the GUI) of the system
- A *vertical prototype* tests a particular *functionality* across all layers
- Resist pressure to turn a prototype into a final result!

# Spiral Model

(1988)



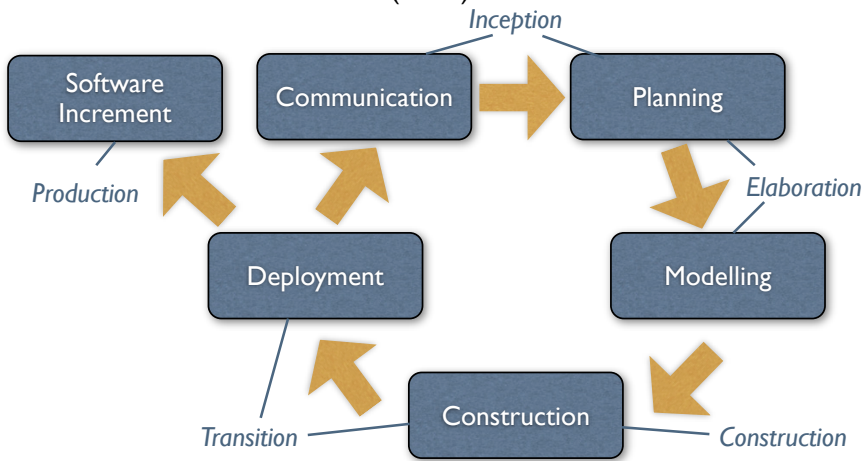
# Spiral Model

- System is developed in series of evolutionary releases
- Milestones for each iteration of the spiral
- Process does not end with delivery
- Reflects iterative nature of development

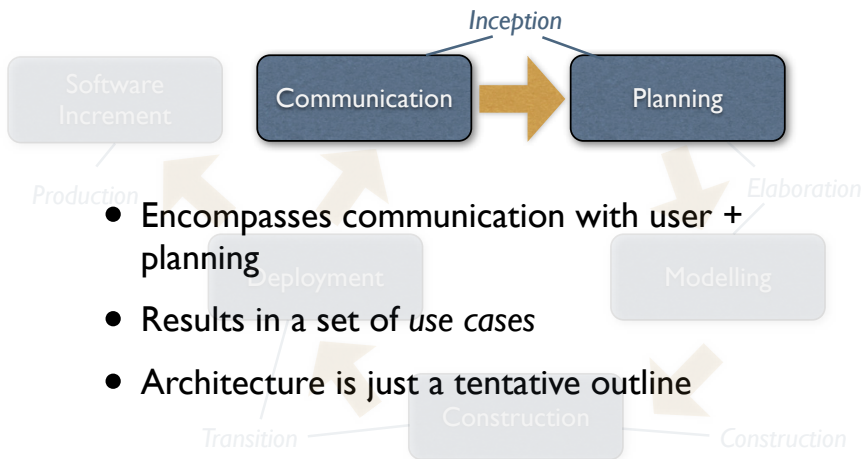


# Unified Process

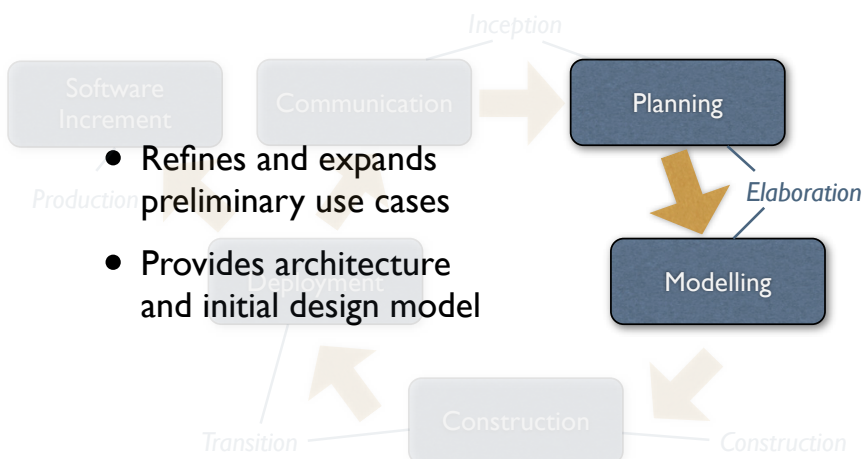
(1999)



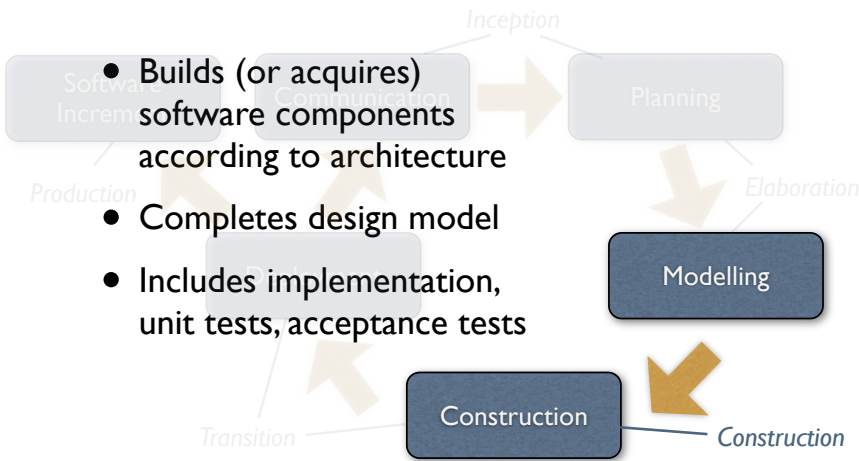
## Inception



## Elaboration



# Construction



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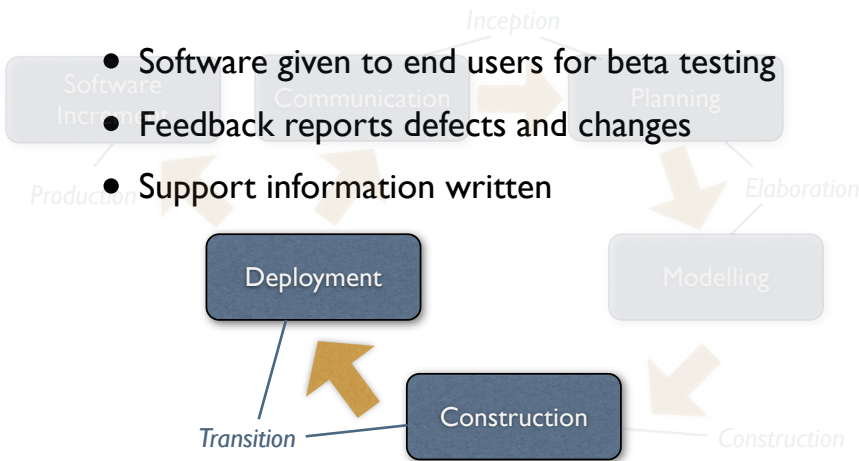
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# Transition



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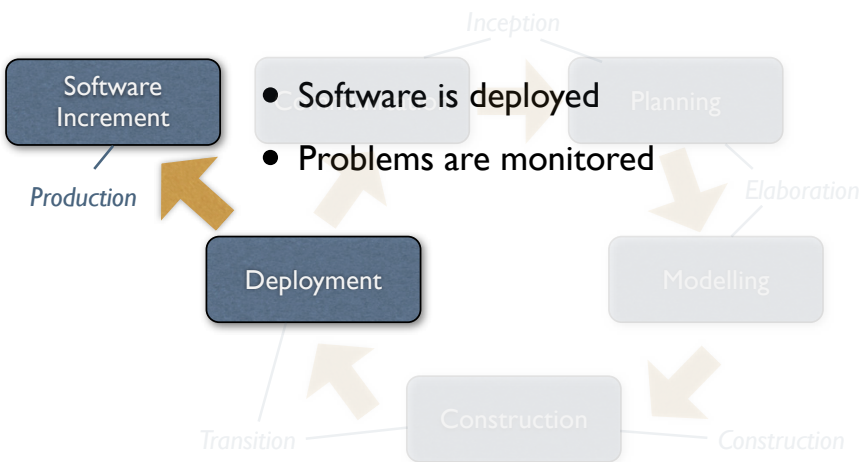
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# Production



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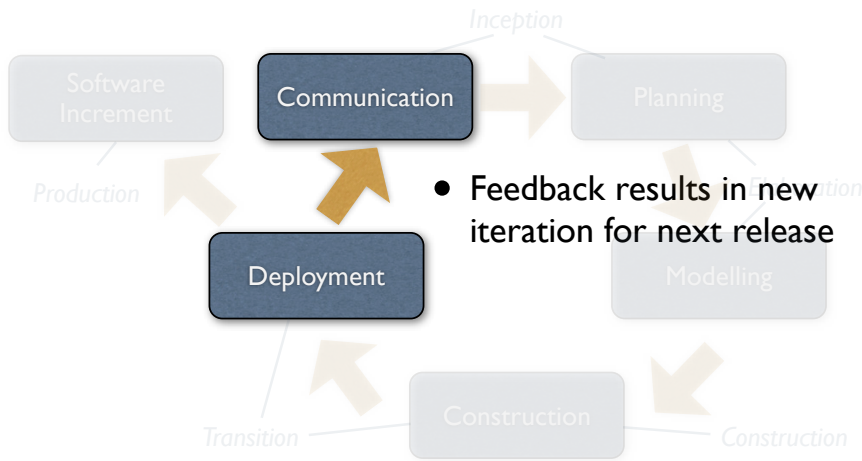
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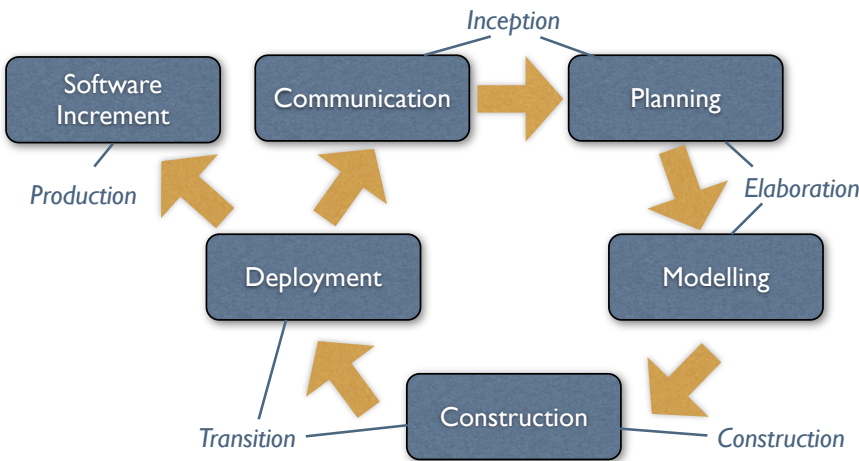
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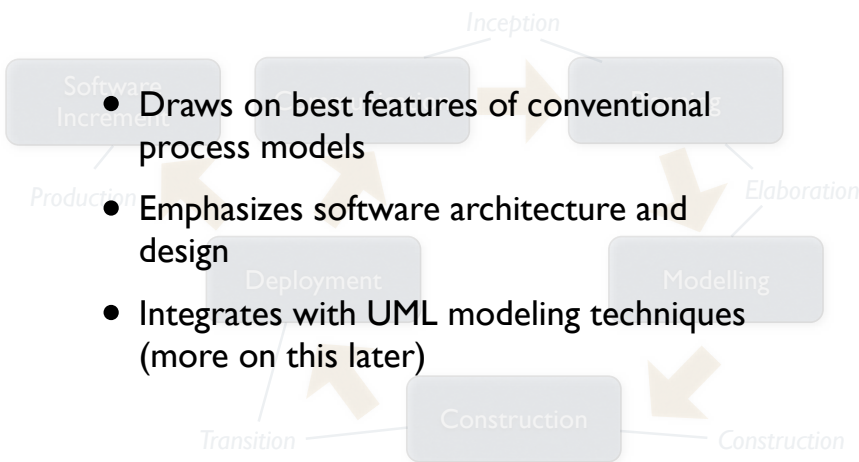
# Re-Iteration



# Unified Process



# Unified Process







If a traditional process is like a battleship, protected against everything that might happen...

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an agile process is like a speedboat, being able to change direction very quickly

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# Agile Alliance

## Manifesto for Agile Software Development (2001)

- Individuals and activities over processes and tools.
- Working software over comprehensive documentation.
- Customer collaboration over contract negotiation.
- Responding to change over following a plan..

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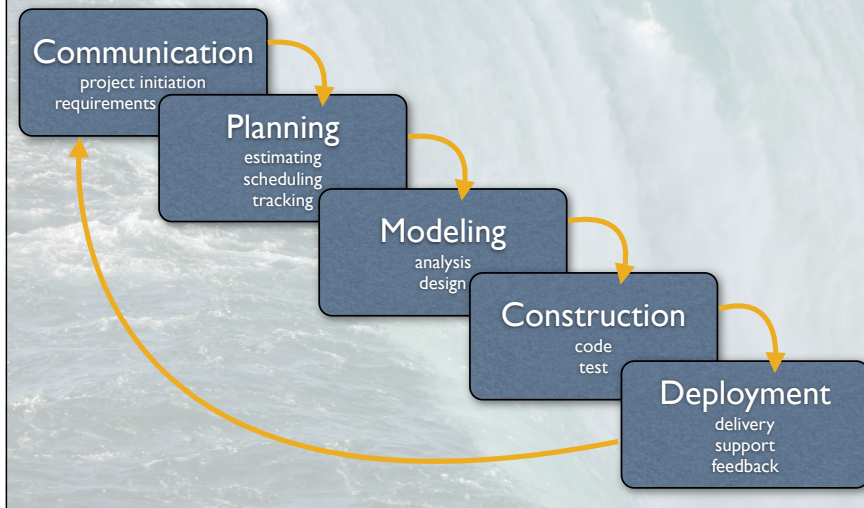
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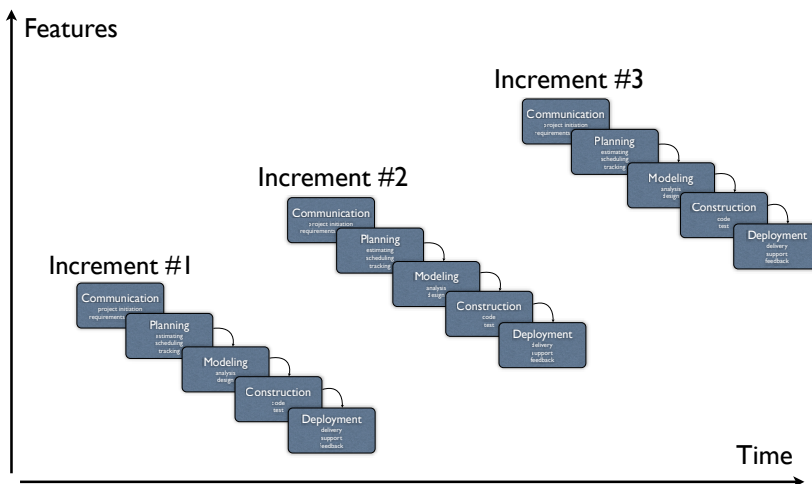
# What is Agile Development?

- Fast development? Hacking? Prototyping? Uncontrolled fun? Programmer heaven?
- Agility = ability to react to changing situations quickly, appropriately, and effectively.
  - notice changes early
  - initiate action promptly
  - create a feasible and effective alternative plan quickly
  - reorient work and resources quickly and effectively

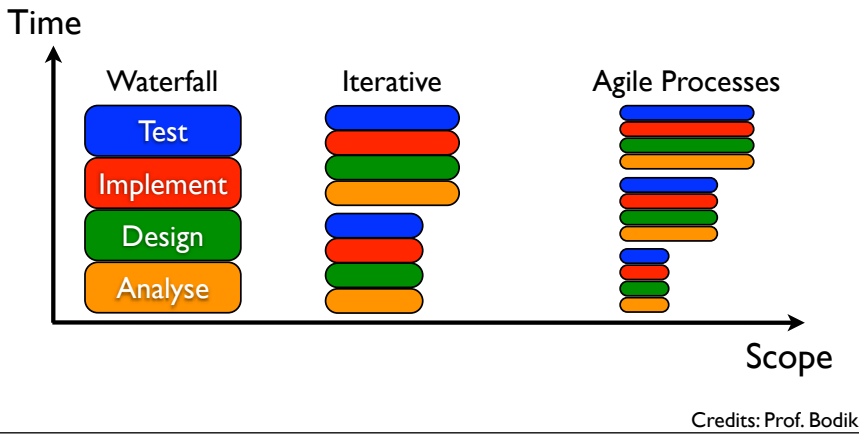
## Agile?



## Incremental Model



# Agile Processes



## Agile vs. Plan-driven

### Agile

- Low criticality
- Senior developers
- Requirements change very often
- Small number of developers
- Culture that thrives on chaos

### Plan-driven

- High criticality
- Junior developers
- Requirements don't change too often
- Large number of developers
- Culture that demands order

## What is an Agile Process?

- Difficult to predict which requirements will persist or change in the future.
- For many types of software, design and development are interleaved.
- Analysis, design, construction, and testing are not as predictable.



# So, how to tackle unpredictability?



make the process adaptable...

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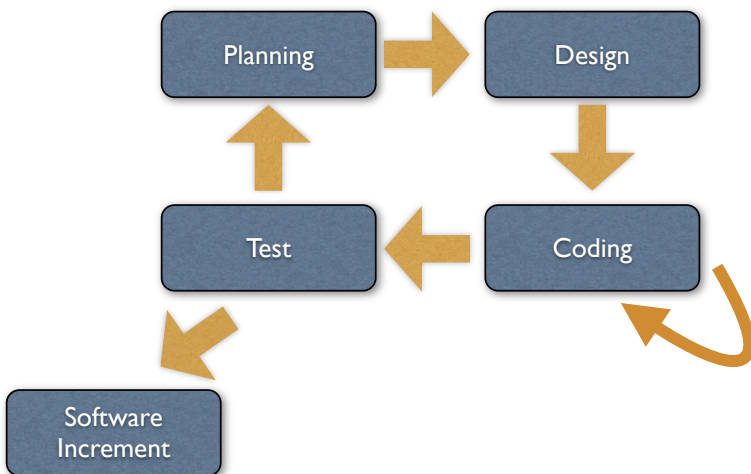
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## Extreme Programming (1999-)



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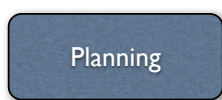
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## Planning



- In XP, planning takes place by means of stories
- Each story captures essential behavior

- I want to be able to create a new Booking entering all the details from scratch but in any order that suits the customer, check for availability at any point that there is sufficient data, and confirm the booking when it is complete. The only pre-existing objects will be the Cities where we provide service.
- At any stage during the creation of a Booking I want to be able to create a return-journey Booking. All relevant details will be copied across into the return booking, with the pick-up and drop-off locations reversed.
- I want any Payment Method, and Telephone created in a Booking to be associated directly with the Customer, so I can re-use them in a future booking. Where there are multiple Payment Methods and Telephones, I want the customer to be able to specify which is the preferred one.
- I want to be able to create a new Booking from within the Customer object, where the Customer, and the preferred Payment Method and Telephone are copied in automatically.
- I want the Customer object to be able to store Locations used by that customer and to give them 'nicknames', with the most frequently used Locations at the top of the list.
- I want a City object to hold a list of common locations (e.g. Airports, Theatres).
- I want to be able to create a new Booking by dropping a Location directly onto another Location, indicating pick-up and drop-off. This should work whether I am doing it from a Customer's list of frequent locations, or a City's list, or both.

Software Increment

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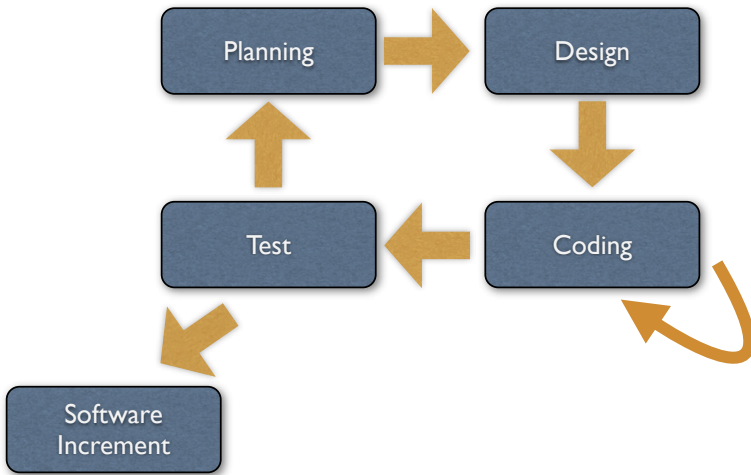
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# Extreme Programming



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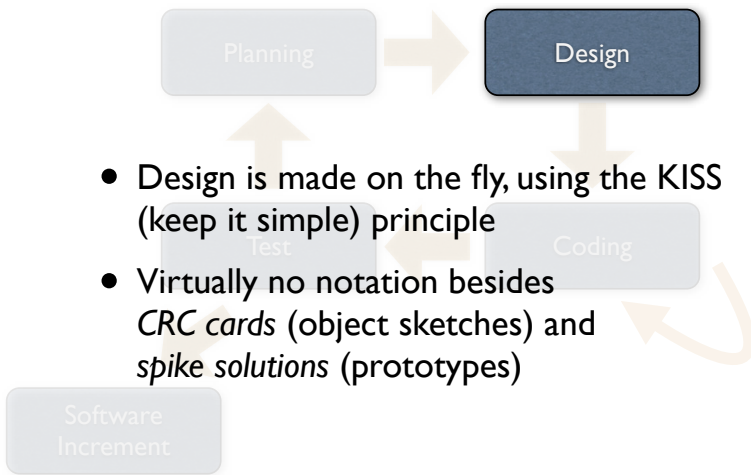
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# Extreme Programming



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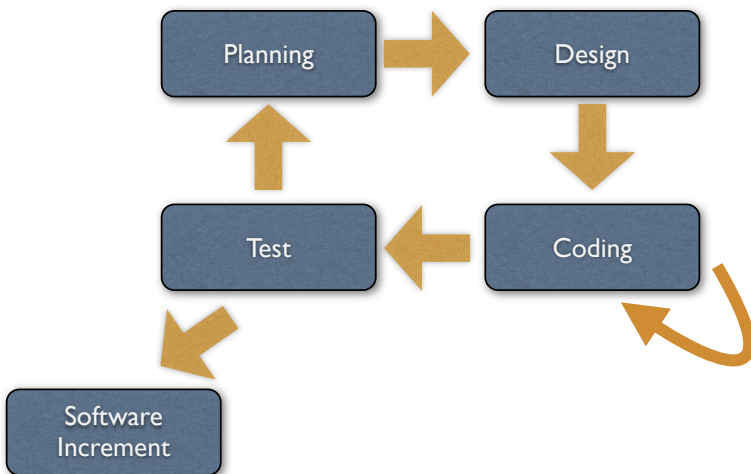
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# Extreme Programming



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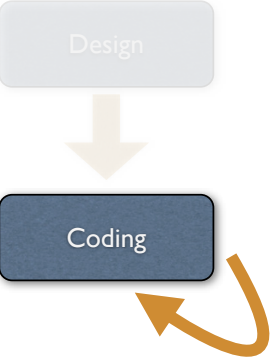
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# Coding

- Each story becomes a *unit test* that serves as specification
- The program is continuously *refactored* to have the design match the stories




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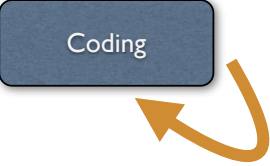
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# Coding



- To ensure continuous review, XP mandates *pair programming*




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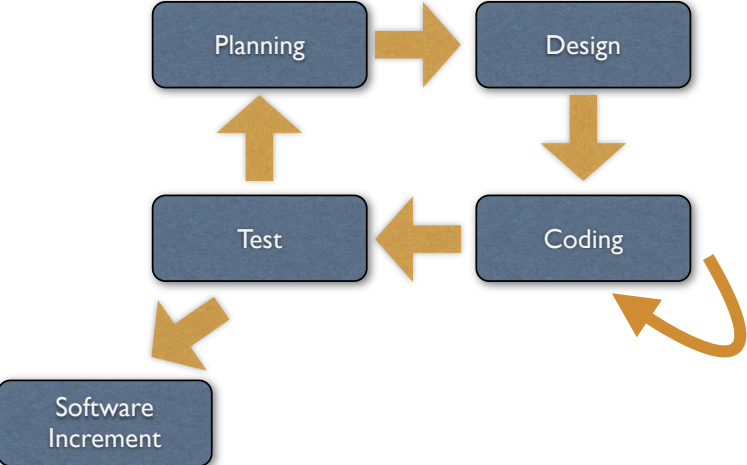
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# Extreme Programming




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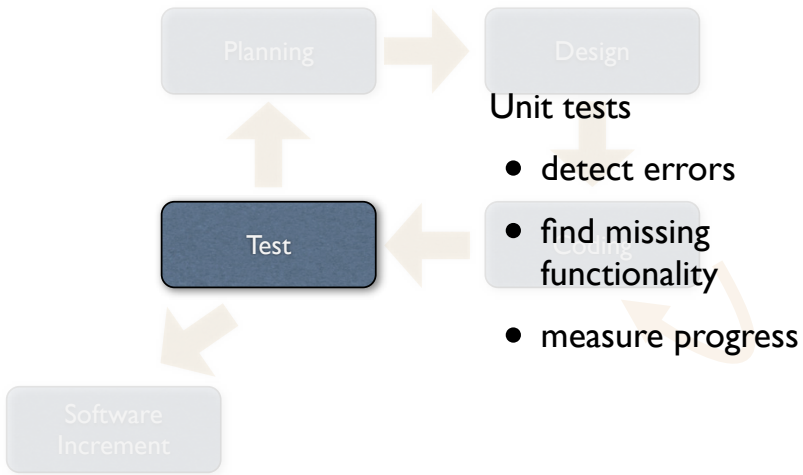
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# Testing



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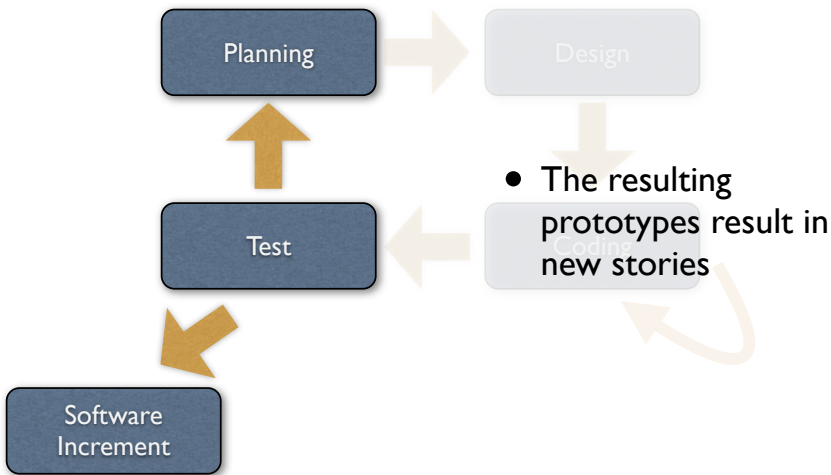
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# Extreme Programming



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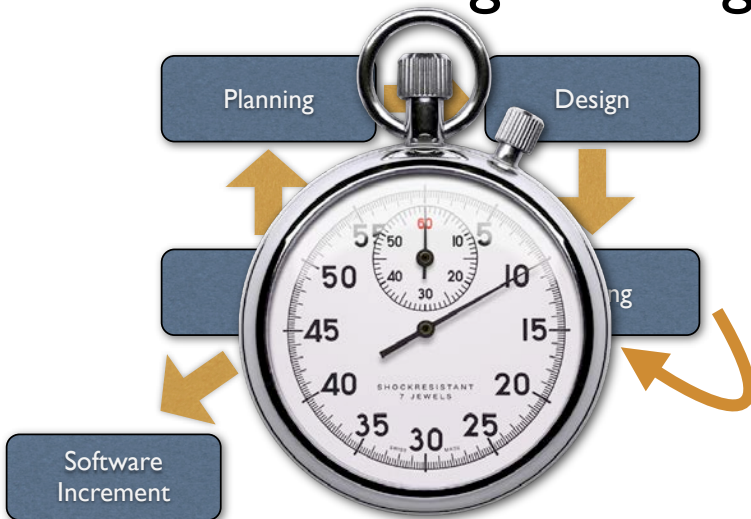
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# Extreme Programming



Extreme Programming is fast – with multiple deliverables per day!

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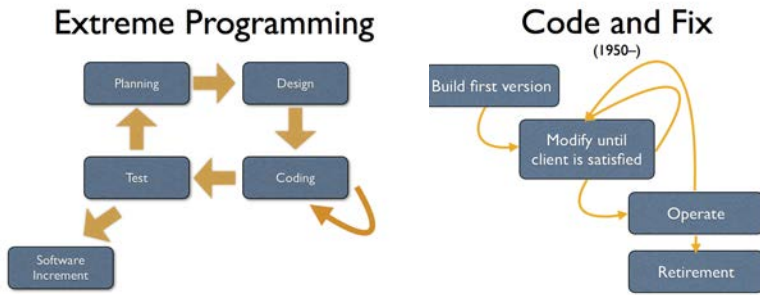
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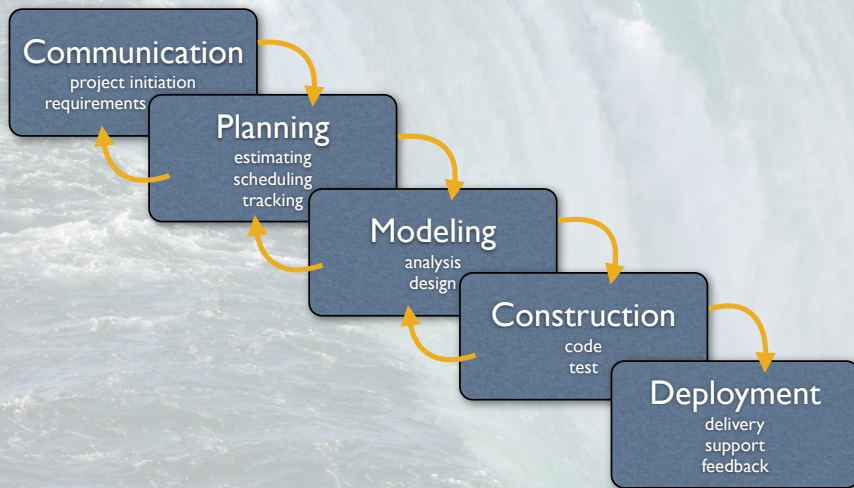
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# Spot the Difference



So, aren't agile techniques just "code and fix" in disguise? Why not? (Hint: Think about explicit requirements, and explicit quality assurance)

## Your Typical Life Cycle



## Your Typical Life Cycle

- 2 iterations for *requirements*
- 3 iterations for *use cases*
- 4–5 iterations for *GUI design*
- 2 iterations for *models*
- 2–∞ iterations for *prototype*

13 iterations total!

(it's ∞ iterations only if you are very, very successful)

